# 2010 Edition Benchmarks in Health & Wellness Incentives:

Utilization and Effectiveness Data to Drive Health Promotion, Compliance and ROI

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# Benchmarks in Health & Wellness Incentives, 2010 Edition

## **Utilization and Effectiveness Data to Drive Health Promotion, Compliance and ROI**

139 healthcare organizations share their experiences in the use of incentives for health promotion activities and their impact on engagement, participation, health outcomes and healthcare costs.



"We do not utilize a formal incentive program due to budget restrictions. Because of this, we rely on intrinsic benefits of our program and hope they will have a longer term impact on employee behavior. Of course if we had an unlimited budget, we would probably use incentives to initially engage employees, and capture a higher percentage of participation from the onset."

> Employer



"Transparency of information and education of employees are major factors [in developing incentive programs]. We're holding more onsite information groups to increase awareness and encourage sign-up."

> Employer



"We aren't convinced that incentives are as useful as many believe. The feedback that we receive from our members is that the incentives are nice but they aren't what get them to change behavior. They change behaviors for intrinsic reasons."

> Health plan



"Employees were reluctant to complete the Health Risk Assessment as they often object to providing detailed confidential information through the carrier web site on-line. We try to communicate with folks and reassure them the information is protected by law."

> consultant to healthcare industry

## Benchmarks in Health & Wellness Incentives, 2010 Edition

## **Utilization and Effectiveness Data to Drive Health Promotion, Compliance and ROI**

This special report is based on results from the second annual Healthcare Intelligence Network Health and Wellness Incentives Benchmark Survey administered in February 2010 and includes expert commentary from recent webinars on population health management programs.

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**Dr. Jim Reynolds**, chief medical officer, Health Fitness Corporation, on the key indicators to follow during the program measurement period and tips for maximizing client engagement;

**Dr. Elizabeth Rula**, principal investigator of Health Outcomes Research at Healthways Inc., who contributes formulas and time frames for calculating ROI and how incentives can contribute to coaching profitability; and **Dexter Shurney**, M.D., M.B.A., M.P.H., medical director, Employee Health and Care Plan of Vanderbilt University and Medical Center; and **Paul Terry**, president and CEO of StayWell Health Management

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#### **About the Healthcare Intelligence Network**

The Healthcare Intelligence Network (HIN) is an electronic publishing company providing high-quality information on the business of healthcare. In one place, healthcare executives can receive exclusive, customized up-to-the-minute information in five key areas: the healthcare and managed care industry, hospital and health system management, health law and regulation, behavioral healthcare and long-term care.

#### **Executive Summary**

The use of economic incentives to drive engagement and results from wellness and prevention programs continues to proliferate, both as a response to escalating healthcare costs and to the shift of more health ownership to consumers.

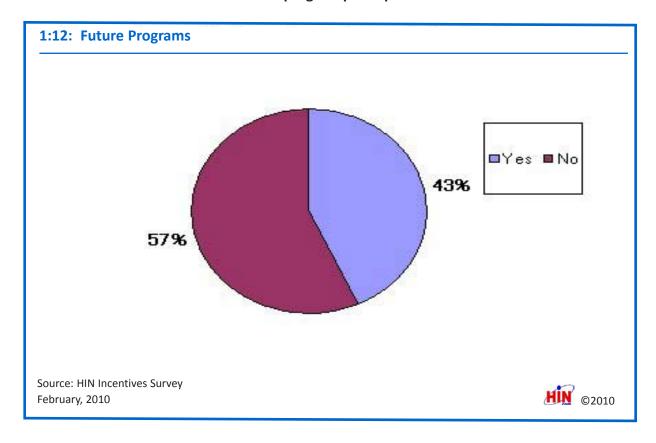
Weight
management
is the lifestyle
program most
often tied to
incentives.

How are healthcare organizations using incentives to encourage and reward participation in population health improvement programs? What are the most effective incentives, and how are incentives being integrated with health insurance benefits? Who's rewarding repeat and long-term participation, and what are the payoffs of incentives on clinical outcomes, productivity, ROI, health claims and overall healthcare costs?

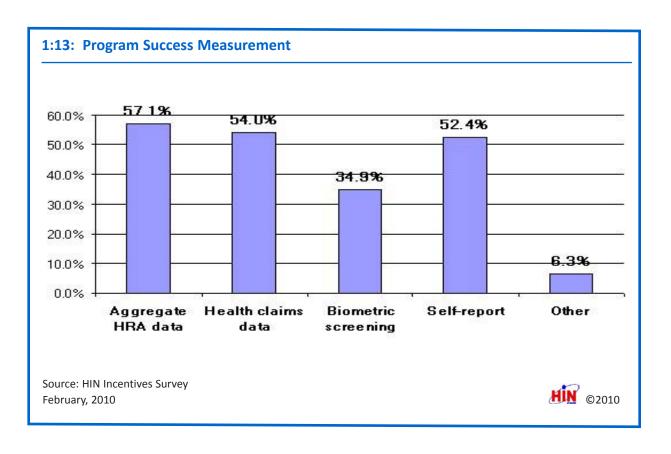
The Healthcare Intelligence Network set out to answer these questions and others during its second annual Health & Wellness Incentives e-survey. Its goal was to capture the expanding focus, utilization and impact of health and wellness incentives in the healthcare industry, from types of incentives offered to methods for identifying individuals for incentive programs and reasons for providing incentives. Through responses provided by 139 healthcare organizations to 25 multiple choice and openended questions, the survey results reveal the growing interest in offering incentives for participation in health improvement programs and popularity of incentives for HRA completion.

This 2010 edition of Health & Wellness Incentives Benchmarks compares results from the 2009 survey with this year's responses in key areas.

Do you plan to offer incentives and rewards for health program participation in the next 12 months?



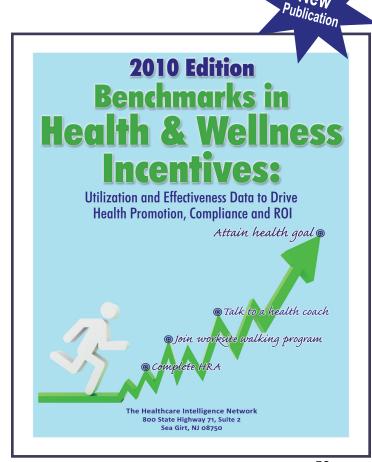
What data do you review to measure the success of your incentive programs?



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Compare your health and wellness incentives programs to others in the marketplace, enhance your efforts to reward health improvement and benefit from the ROI these strategies can generate.

#### Includes:

- The top economic and benefit-based incentives in use;
- Incentives that generate the highest engagement and participation levels;
- The percentage of companies rewarding repeat or long-term participation;
- The top program communication methods;
- Incentives for spouses and dependents;
- Measures of program success;
- The impact of an incentive program on healthcare costs, absenteeism, presenteeism, pharmacy claims, productivity, health utilization and other metrics; and
- The level of ROI achieved by health & wellness incentive programs.
- Yes, I need benchmark data to help my organization craft and refine our incentives strategy to jump-start participation and motivation in our health assessment, health coaching and wellness programs. Please send me my copy of Benchmarks in Health & Wellness Incentives, 2010 Edition: Utilization and Effectiveness Data to Drive Health Promotion, Compliance and ROI, today for \$127.

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